



SIAMRAJ PUBLIC COMPANY LIMITED

INVITATION TO THE 2025 ANNUAL GENERAL MEETING OF SHAREHOLDERS

APRIL 24, 2025 AT 1.30 P.M.

At the Conference room 3-4, 9th floor, Siamraj Public Company Limited

No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, SamutPrakarn

Refrain to give the gift in accordance with the transparency policy and the guidelines that the good corporate governance. Campaign to reduce / dispense gifts at the Annual General Meeting of Shareholders. Snacks are also provided for the attending shareholders or proxies (1 per person)

March 24, 2025

Re: Invitation to the 2025 Annual General Meeting of Shareholders

To: Shareholders of Siamraj Public Company Limited (the “Company”)

- Enclosures:
1. Copy of the Minutes of the 2024 Annual General Meeting of Shareholders;
 2. 56-1 One Report for year 2024, in the form of QR (QR Code) and Copy of the statement of financial position and the profit and loss statement for the fiscal year ending on December 31, 2024;
 3. Profiles of the directors who are due to retire by rotation and will be nominated to be elected for another term;
 4. Articles of Association relating to the meeting of shareholders;
 5. Guidelines for the registration, the appointment of proxies, documents and evidences required for attendees to present on the date of the meeting;
 6. Procedure for attendance at the Meeting of Shareholders;
 7. Proxy Forms A., B., and C.;
 8. Profiles of the Independent Directors for the appointment of proxies by shareholders and Definition of the Independent Directors;
 9. Map of the Meeting venue; and
 10. QR Code Downloading Procedures for the 2024 56-1 One Report;
 11. Privacy Notice

Board of Directors Meeting No. 2/2025 held on February 20, 2025 resolved to convene the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. (registration is from 11.00 a.m. onwards), at the Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn to consider the following agenda items:

Agenda item 1 **Matters to be informed by the Chairman for acknowledgement**

Remark: This agenda is for acknowledgement only and no casting of votes is required.

Agenda item 2 **To consider and adopt the Minutes of the 2024 Annual General Meeting of Shareholders**

Facts and Rationale: The Company had prepared the Minutes of the 2024 Annual General Meeting of Shareholders held on April 25, 2024 and submitted to the Stock Exchange of Thailand (the “SET”) within 14 days from the date of the meeting as required by law, and submitted a copy thereof to the Ministry of Commerce as prescribed by law, as well as publishing the said Minutes of the 2024 Annual General Meeting of Shareholders on the Company’s website in order to be another portal to communicate with shareholders. No objections or requests to amend the said

Minutes were submitted. Details are set out in **Enclosure 1** which has been sent to the shareholders together with this invitation.

Opinion of the
Board of Directors:

The Board of Directors sees that the Minutes of the 2024 Annual General Meeting of Shareholders held on April 25, 2024 were correctly and completely recorded and deems it appropriate to propose to the shareholders meeting to adopt the said minutes.

Remark:

Resolution on this agenda shall be adopted by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda item 3

To consider and acknowledge the Company's business operation for the year 2024

Facts and Rationale:

The Company has summarized the business operating results and the significant changes that occurred during the fiscal year ending December 31, 2024 in the annual report for year 2024, The details are shown in Part 3, Financial Statements of 56-1 One Report 2024, which are as set out in **Enclosure 2** which has been sent to the shareholders together with this invitation.

Opinion of the
Board of Directors:

The Board of Directors deems it appropriate to propose to the shareholders meeting to acknowledge the operating results for the year 2025 and the significant changes that occurred during the year 2024, which has been sent to the shareholders with this invitation.

Remark:

This agenda item is for acknowledgement purposes only and no casting of votes is required.

Agenda item 4

To consider and approve the statement of financial position and profit and loss statement of the Company for the fiscal year ending December 31, 2024

Facts and Rationale:

The Company has prepared the financial statements and income statement for the fiscal year ending December 31, 2024, and these have been audited by the licensed auditor, reviewed by the Audit Committee and approved by the Board of Directors.

In addition, in order to be in accordance with Section 112 of the Public Limited Company Act B.E. 2535 (as amended) (the "**Public Limited Company Act**") and Article 39 of the Articles of Association of the Company, which prescribes that the Company has to prepare the financial statements and the comprehensive income statement at the end of each fiscal year to be proposed to the Annual General Meeting of Shareholders to consider and approve such financial statements and comprehensive income statement, therefore, the Board of Directors deems it appropriate to propose that the shareholders meeting consider and approve the financial statements and the comprehensive income statement for the fiscal year ending December 31, 2024 as detail shown in Part 3, Financial Statements of 56-1 One Report 2024, in **Enclosure 2** which has been sent to the shareholders together with this invitation.

The key summaries of the financial statements and the comprehensive income statement of the Company and the Subsidiaries of the Company are as follows:

FINANCIAL HIGHLIGHTS	2023	2024
Statement of Financial Position (THB in Million)		
Current Assets	671.37	490.33
Total Assets	2,366.42	2,080.12
Current Liabilities	650.75	519.50
Total Liabilities	1,674.25	1,426.95
Equity attributable to owners of the parent	688.81	659.40
Statement of Comprehensive Income (THB in Million)		
Revenues from sales of goods and rendering of services	604.51	672.35
Revenues from construction contracts	445.63	193.38
Total Revenues	1,050.14	865.73
Cost and Operating Expenses	1,118.38	825.41
Profit(Loss) for the years of the continuing operation	(139.51)	(37.87)
Profit (Loss) for the year from discontinued operations	0.79	-
Profit(Loss) for the periods	(138.72)	(37.87)
Profit (Loss) attributable to owners of the parent	(117.90)	(28.29)

Opinion of the
Board of Directors:

The Board of Directors deems appropriate to propose to the shareholders meeting, 2025 to consider and approve the financial statement and the comprehensive income statement of the Company for the fiscal year ending December 31, 2024 which have been audited by the licensed auditor, reviewed by the Audit Committee and approved by the Board of Directors. Details are appeared in **Enclosure 2** which has been sent to the shareholders together with this invitation.

Remark:

Resolution in this agenda shall be approved by the majority vote of the shareholders attending the meeting and casting their votes.

Agenda item 5

To consider and approve the non-allocation of profit as legal reserve from the Company's business operation for the fiscal year ending December 31, 2024 and the omission of dividend payment from the Company's business operation for the fiscal year ending December 31, 2024

Facts and Rationale:

According to Section 116 of the Public Limited Company Act and Article 45 of the Articles of Association of the Company specify that the Company must allocate its annual net profit in the amount of not less than 5 percent of the total net profit of the year minus the accumulated losses (if any) until this reserve fund reaches an amount of not less than 10 percent of the registered capital. Nevertheless, in year 2024, the Company's business operation has loss, therefore, the Company shall not be required to allocate the legal reserve.

The Company's dividend allocation policy shall not less than 40 percent of the net profit after deduction of corporate taxation income and reserve fund as prescribed law. The Company shall consider the dividend payment under conditions to contribute high benefit for the shareholders mainly and the dividend payment should not affect the Company significantly operation. In this regard, the dividend payment can be changed and subject to the performance and financial statements, cash flow, the Company's investment plan, necessity, other future appropriate reasons and other factors involved in the management of the company as deemed appropriate or appropriated opinion of the Board of Directors'. However, the Board of Directors' resolution to allocate the dividend payment must be subsequently proposed to the Shareholders' Meeting for approval except for the interim dividend payment that the Board of Directors has the authority to approve prior to informing to the subsequent Shareholders' Meeting for acknowledgement.

According to the Section 115 of the Public Limited Company Act and Article 44 of the Articles of Association of the Company specify that no dividends shall be paid otherwise than out of profits, in the case where a company has incurred accumulated loss, no dividends may be paid. For year 2024, according to the separate financial statements and the company's consolidated financial statements It appeared that the company's operating results had a net profit of 37.80 million baht and a net loss of 28.29 million baht, respectively resulted that the Company's

accumulated loss as at the yearend 2024 was Baht 106 million and Baht 362.02 million respectively therefore, the Company shall not able to pay the dividend.

The comparisons of the dividend payment rates of the Company for the fiscal years ending December 31, 2022 to December 31, 2024 are as follows:

Details of the dividend payment	Fiscal year ending December 31, 2024 (proposed)	Fiscal year ending December 31, 2023	Fiscal year ending December 31, 2022
1. Net profit (Loss) (Baht per share) ¹	(0.0418)	(0.1742)	(0.0824)
2. Total Issued shares of the Company Shares)	676,700,000	676,700,000	676,700,000
3. Dividend amount per share (Baht)	Omission Dividend Payment	Omission Dividend Payment	Omission Dividend Payment
4. Total dividend amount (Baht)	Omission Dividend Payment	Omission Dividend Payment	Omission Dividend Payment
5. Dividend payment ratio (percent)	-	-	-

Remark: The weighted average number of shares used for the calculation of profit per share for the years 2024 and 2023 is equal to 676,700,000.00 shares.

Opinion of the Board of Directors:

The Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and approve the non-allocation of profit as legal reserve as prescribed by law and the omission of dividend payment from the operation of the Company for the fiscal year ending on December 31, 2024 due to the 2024 Company business's performance accumulated loss.

Remark:

Resolution on this agenda item shall be approved by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda item 6**To consider and approve the election of the Directors in replacement of the directors who retire from their terms by rotation****Facts and Rationale:**

Section 71 of the Public Limited Company Act and Clause 17 of the Articles of Association of the Company prescribes that, in each Annual General Meeting of Shareholders, one-third of the total number of the directors must retire by rotation. In the case that the number of directors cannot be divided into 3 proportions, the number of directors closest to one-third shall retire. Directors retiring by rotation may be re-elected.

In this regard, there are 3 directors who are due to retire by rotation at the 2025 Annual General Meeting of Shareholders, namely:

Names of directors who are due to retire by rotation	Position	Number of Board of Directors' meetings attended in the year 2024	Number of Subcommittee meetings attended in the year 2024	Number of terms of directorship of the Company
1. Mr. Bunyong Visatemongkolchai	Charman of the Board of Directors / Independent Director	5/6	-	7 months
2. Mr. Chaovarat Chaochavanil	Director/ Independent Director/ Audit Committee/ Nomination and Remuneration Committee	6/6	4/4	7 months.
3. Ms Kornkanok Klinkhachonwong	Director	9/9	17/17	3

In this regard, the Nomination and Remuneration Committee (excluding the directors who are due to retire by rotation) has considered the qualifications of the directors who are due to retire by rotation at the 2025 Annual General Meeting of Shareholders and is of the opinion that such 3 directors are knowledgeable, experienced and skilful, which will benefit the Company's operations, and fully qualified, as well as not possessing any prohibited characteristics under the Public Limited Company Act, the Securities and Exchange Act B.E. 2535 (as amended) (the "**Securities and Exchange Act**") and other relevant regulations. Moreover, the person who will hold the position of Independent Director also possesses the qualifications of the Independent Director as prescribed in the definition of the Independent Directors of the Company, who be able to express their opinions independently and in accordance with relevant guidelines which is to the same as the definition prescribed in the regulations of the Office of the Securities and Exchange Commission and the SET, as set out in **Enclosure 8**

Therefore, the Board of Directors deems it appropriate to propose that the 2024 Annual General Meeting of Shareholders consider and elect all 3 retired directors who are due to retire by rotation to be the directors of the Company for another term. In this regard, the information of the directors who are due to retire by rotation and will be nominated to be directors of the Company for another term are set out in **Enclosure 3** which has been sent to the shareholders with this invitation.

In addition, the Company presented the opportunity to the shareholders of the Company to nominate candidates to be elected as directors in the 2025 Annual General Meeting of Shareholders during January 2, 2025 – February 3, 2025. Nonetheless, no shareholder has nominated any candidate for election in this meeting.

**Opinion of the
Board of Directors:**

The Board of Directors, excluding those who have conflicts of interest, carefully and cautiously considered and agreed with the Nomination and Remuneration Committee's proposal. All three persons nominated this time have passed the screening process of the Nomination and Remuneration Committee and the Board of Directors. Those are person with knowledge, ability, experience and expertise that will be beneficial to the Company's operations as well as having qualifications suitable for the Company's business operations and complete qualifications including no prohibited characteristics according to relevant laws. Therefore, The Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and elect the following three directors who are due to retire by rotation to be directors of the Company for another term:

- | | |
|----------------------------------|---|
| 1. Mr. Bunyong Visatemongkolchai | Charman of the Board of Directors / Independent Director |
| 2. Mr. Chaovarat Chaochavanil | Director/Independent Director/ Audit Committee/ Nomination and Remuneration Committee |
| 3. Ms Kornkanok Klinkhachonwong | Director |

Remark:

Resolution on this agenda shall be approved by a majority vote of the shareholders attending the meeting and casting their votes. (In consideration of appointing directors to replace those who are due to retire by rotation, the Company shall consider and approve these individuals on a person-by-person basis.)

Agenda item 7

To consider and approve the determination of the remunerations of the Board of Directors and Sub-committee of the Company for year 2025

Facts and Rationale:

According to Section 90 of the Public Limited Company and Article 22 of the Articles of Association of the Company, the directors of the Company are eligible to receive remunerations from the Company in the form of rewards, meeting allowances, per diem allowances, bonuses or and in other forms as decided by the shareholder's meeting. In addition, such distribution of remunerations shall be

specified in a fixed amount, or as a benchmark, or applicable from time to time, or applicable until the shareholders meeting resolves to change it. Moreover, the directors shall be entitled to receive any other welfare according to the Company's rules. In this regard, the Nomination and Remuneration Committee has considered the propriety of the remuneration of the Board of Directors and the Subcommittee Members of the Company by thoroughly considering various factors, i.e.; the operating results of the Company, size of the Company's business, duties, and responsibilities of the Board of Directors and Subcommittee Members of the Company, by comparing them with the remuneration rates of businesses that are in the same size company. Furthermore, According to Thai Institute Of Directors' (Thai IOD) "Summary of Director Remunerations Survey" report of 2024, remunerations of the Board of Directors and Sub-committee of the Company are significantly lower than median in the resource group. After due consideration, the Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and determine the remunerations of the Directors and Subcommittee Members of the Company for year 2025 as follows:

Position	Remuneration
<u>Attendance fee</u>	
(1) the director of the Company	Baht 12,000 per person/a meeting
(2) the member of the Audit Committee	Baht 12,000 per person/a meeting
(3) the member of the Nomination and Remuneration Committee	Baht 12,000 per person/a meeting
<u>Monthly Remuneration</u>	
(1) the Chairman of the Board of Directors	Baht 40,000 per person/month
(2) the Chairman of the Audit Committee	Baht 25,000 per person/month
(3) the member of the Audit Committee	Baht 20,000 per person/month
<u>Special remuneration for non-executive directors</u>	
0.80 percent of the net profit for the year 2024	

Position	Remuneration
<u>Non-financial remuneration</u>	
Annual check-up and health insurance with capital life of insurance one million baht	

Notes : the Nomination and Remuneration Committee's meeting determines the scope of allowances does not exceed the following number of times:

1. Board of Directors does not exceed 10 times
2. Audit Committee does not exceed 5 times
3. the Nomination and Remuneration Committee does not exceed 3 times

In addition, the comparison of the remuneration of the Board of Directors and the Sub-committee of the Company for the year 2025 and the year 2024 are detailed as follows:

Position	Remuneration for the year 2025	Remuneration for the year 2024
<u>Attendance fee</u>		
(1) the director of the Company	Baht 12,000 per person/a meeting	Baht 7,500 per person/a meeting
(2) the member of the Audit Committee	Baht 12,000 per person/a meeting	Baht 7,500 per person/a meeting
(3) the member of the Nomination and Remuneration Committee	Baht 12,000 per person/a meeting	Baht 7,500 per person/a meeting
<u>Monthly Remuneration</u>		
(1) the Chairman of the Board of Directors	Baht 40,000 per person/month	Baht 36,000 per person/month
(2) the Chairman of the Audit Committee	Baht 25,000 per person/month	Baht 22,500 per person/month
(3) the member of the Audit Committee	Baht 20,000 per person/month	Baht 18,000 per person/month

Position	Remuneration for the year 2025	Remuneration for the year 2024
<u>Special remuneration for non-executive directors</u>		
Non-executive directors	0.80 percent of the net profit for the year 2024	0.80 percent of the net profit for the year 2023
<u>Non-financial remuneration</u>		
the Board of Directors and the Sub-committee	Annual check-up and health insurance with capital life of insurance one million baht	Annual check-up and health insurance with capital life of insurance one million baht

Opinion of the Board of Directors:

The Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and approve the remunerations of the Directors and Subcommittee Members of the Company for the year 2025 as detailed above.

Remark:

Resolution on this agenda shall be approved by at least two-thirds of the total votes of the shareholders attending the meeting.

Agenda item 8

To consider and approve the appointment of auditors and determination of the audit fee for the year 2025

Facts and Rationale:

Section 120 of the Public Limited Company prescribes that the Annual General Meeting of Shareholders must appoint the auditors and determine the audit fee of the Company every fiscal year.

In this regard, the Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and approve the appointment of auditors from DIA International Co., Ltd. to be auditors of the Company for the fiscal year ending December 31, 2025, whereby any of the following auditors are authorized to review and give opinions on the Company's financial statements, namely:

1. Mr. Nopparoeek Pissanu Wong Certified Public Accountant (Thailand) No. 7764 (having been the company's and subsidiaries auditor for 4 year since 2021); and/or
2. Mrs. Suvimol Chrityakierne Certified Public Accountant (Thailand) No. 2982 (having been the company's and subsidiaries auditor for 4 year since 2021); and/or

3. Mr. Wirote Satjathamnukul Certified Public Accountant (Thailand) No. 5128 (having been the company's and subsidiaries auditor for 4 year since 2021); and/or
4. Miss Somjintana Pholhirunrat Certified Public Accountant (Thailand) No.5599 (having been the company's and subsidiaries auditor for 4 year since 2021)

In the event that the aforementioned auditors are unable to perform their duties, DIA International Co., Ltd. shall designate one of its other auditors to be the auditor of the Company.

The meeting of the Board of Directors also approved to propose that the 2025 Annual General Meeting of Shareholders consider and approve the appointment of DIA International Co., Ltd. as the auditor of Subsidiaries of the Company (the “**Subsidiaries**”) for the fiscal year ending December 31, 2025.

In furtherance thereof, it is resolved to approve to propose that the 2025 Annual General Meeting of Shareholders consider and approve the determination of the auditor fee of the Company and Subsidiaries for the fiscal year ending December 31, 2025 to be not exceeding the following amounts:

Entity	Audit fee (Baht)
The Company	1,700,000.00
The Subsidiaries	930,000.00
Total	2,630,000.00

In this regard, the Board of Directors considered the qualifications, impartiality and relevant experience of each auditor. Each auditor is required not to have any relationship with or any interest in the Company or its Subsidiaries, directors, executives, major shareholders or their related persons. However, if there is/are any other auditor (s) which have the same qualifications and the Board of Directors deems it appropriate to change the auditor of the Company and Subsidiaries due to the qualifications and auditor fee, the Board of Directors will consider and propose this to the 2025 Annual General Meeting of Shareholders to consider approve such proposal and the Company shall disclose the updates to the Stock Exchange of Thailand in accordance with the relevant regulations.

The aforementioned audit fee does not include other service fee (Non-audit fee).

The comparison of the auditor fees of the Company for the years 2025 and 2024 are detailed as follows:

Auditor Fee	2025 (proposed)	2024
Auditor Fee of the Company and the Subsidiaries (Audit fee)	In the amount of not exceeding Baht 2,630,000.00	In the amount Baht 2,630,000.00
Other service fees of the company and subsidiaries (Non-Audit fee)	In the amount of not exceeding Baht 200,000.00	In the amount Baht 157,000.00
Total	In the amount of not exceeding Baht 2,830,000.00	In the amount Baht 2,787,000.00

Remark: The Company's and the subsidiaries for year 2024 and 2025 use the same auditing firm, is the auditors from DIA International Auditing Company Limited.

Referring to the selection of auditors for the year 2025 as mentioned above, the Audit Committee of the Company has selected the auditors based on their qualifications, relevant experience, and audit fee and is of the opinion that DIA International Co., Ltd. is an independent audit office and skillful in auditing. In addition, such 4 auditors do not have any relationship with or any interest in the Company, Subsidiaries of the Company, directors, executives, major shareholders or their related persons.

Opinion of the Board of Directors:

The Board of Directors deems it appropriate to propose that the 2025 Annual General Meeting of Shareholders consider and approve the appointment of the auditors from DIA International Co., Ltd. to be the auditors of the Company and the Subsidiaries for the fiscal year ending December 31, 2025 and determine the audit fee of the Company and the Subsidiaries for the fiscal year ending December 31, 2025 as detailed above.

In this regard, the Board of Directors will supervise the Company to be able to prepare financial statements within the timeframe specified by law.

Remark:

Resolution on this agenda shall be approved by the majority vote of the shareholders attending the meeting and casting their votes.

Agenda item 9

Other matters (if any)

The Company allows minority shareholders to exercise their rights to propose meeting agendas in advance to promote compliance with good corporate governance principles and to nominate persons to be elected as directors for the 2025 Annual General Meeting of Shareholders 2025 during January 2, 2025 - February 3, 2025. The company has published the rules on the company's website at www.siamrajplc.com and informed the news through the Stock Exchange of Thailand. However, none of the shareholders proposed agenda items and nominated candidates for the Company's directorship. In addition, the Company published the letter convening the shareholders meeting attached with the enclosures on the Company's website at www.siamrajplc.com in March 24, 2025. The Company, therefore, hereby invites all shareholders to attend the 2025 Annual General Meeting of Shareholders, on April 24, 2025, at 01.30 p.m., at the Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9,

Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn. The map of the meeting venue is set out in **Enclosure 9**.

In the event that shareholders are unable to attend the meeting and would like to appoint a proxy, the shareholders shall use either Proxy Form A or Proxy Form B. In the event that foreign shareholders would like to appoint a custodian, such shareholders shall use Proxy Form C, as set out in **Enclosure 7**.

To protect the rights and benefits of shareholders who are unable to attend the meeting and who would like to appoint the Independent Director of the Company as their proxy to attend the meeting and cast votes on their behalf, the shareholder can grant a proxy by using Proxy Form B as appears in **Enclosure 8**, stating the name of the independent directors as listed and detailed in **Enclosure 7**, then submit the form attached with support documentation, as detailed in **Enclosure 5**, to the Investor Relations Department, Siamraj Public Company Limited, 289/9 Moo 10 Old Railway Road, Samrong, Phrapradaeng Samut Prakarn 10130, Telephone No. 02-7435010 Ext. 4101. Furthermore, in order for the Company to facilitate the verification of the documents, please submit all documentation to the Company by April 10, 2025.

It is recommended that the shareholders study the guidelines for registration, for appointing a proxy, and the documentations and evidence required to be presented on the meeting date as set out in **Enclosure 5**, as well as the details on procedures for attendance at the Meeting of Shareholders as set out in **Enclosure 6**. The Company will conduct the meeting in accordance with the Articles of Association of the Company, Chapter 6, the Meeting of Shareholders, as set out in **Enclosure 4**.

In order to facilitate the rapidity of the registration of attendees at the 2025 Annual General Meeting of Shareholders, the Company will allow the shareholders and proxies to register their names from 11.00 a.m. on the date of the meeting, at the Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn. Furthermore, since the Company will use the barcode system in the registration and counting of votes at this meeting, the shareholders and proxies are required to present the **registration form** on the date of the meeting along with other documentations as detailed in **Enclosure 5**.

In addition, the Company has set the date for determining the names of shareholders who shall have the right to attend the 2025 Annual General Meeting of Shareholders (Record Date) on March 7, 2025 and to authorize the Board of Directors and/or the Executive Committee and/or the person assigned by the Board of Directors and/or the Executive Committee to have the power to consider revising the agenda, date, time, place and the procedure to conduct the 2025 Annual General Meeting of the Shareholders as appropriate, primarily taking into account the benefits and/or effect on the Company.

All shareholders are cordially invited to attend the Meeting on the date, time, and at the venue as specified above.

Sincerely yours,



(Mr. Bunyong Visatemongkolchai)
(Chairman of the Board of Directors)
Siamraj Public Company Limited.

Siamraj Public Company Limited
Minutes of the 2024 Annual General Meeting of Shareholders

Date, time and venue

The meeting was held on April 25, 2024 at 1.30 p.m., at the Large Meeting Room, 9th Floor, Siamraj Public Company Limited, No. 289/9 Moo 10, Old Railway Road, Samrong Sub-District, Phrapradaeng District, Samutprakarn Province.

Commencement of the meeting

Mrs. Jariya Insawang acts as the moderator (the “**Moderator**”) of the 2024 Annual General Meeting of Shareholders (the “**Meeting**”) of Siamraj Public Company Limited (the “**Company**”) and Mr. Roj Burusratanabhand acts as the chairman (“**Chairman**”) in the Meeting of the Company. The Moderator informed the meeting that the amount of capital and shares of the Company as of the closing date of the share register book on March 8, 2024, the Company has a total registered capital of THB 338,350,000, divided into 676,700,000 shares, with a paid-up registered capital of THB 338,350,000 divided into 676,700,000 issued and sold shares with a par value of THB 0.50 per share.

As of the meeting date, there were 10 shareholders attending the Meeting in person, holding 317,728,700 shares, and 22 shareholders attending by proxy, holding 209,811,391 shares, representing a total of 32 attendees, holding 527,540,091 shares in total, equivalent to 77.9577 percent of the Company's total issued shares. A quorum was constituted as prescribed by law and the Company's Articles of Association, which requires shareholders and proxies (if any) to attend the meeting at least 25 shareholders or not less than half of the total number of shareholders, and must have shares in aggregate of not less than one-third of the total number of total issued shares of the Company. Subsequently, the Moderator introduced the directors, Company Secretary and the advisors of the Company attending the Meeting as follows:

The attending directors

- | | |
|---------------------------------|--|
| 1. Mr. Roj Burusratanabhand | Chairman (Acting), Vice Chairman, Director, Independent Director, Chairman of the Audit Committee and Chairman of the Nomination and Remuneration Committee |
| 2. Mr. Kiat Vimolchalao | Director, Chairman of Executive Committee, Chairman of the Risk Management Committee, Chief Executive Officer, Manager of Industrial Pump Business Group (Acting), and Manager of the Construction Business Group of Measurement Stations and Natural Gas Pipelines (Acting) |
| 3. Mr. Bunprasit Tangchaisuk | Director, Independent Director, Audit Committee, Nomination and Remuneration Committee |
| 4. Mr. Pongnimit Dusitnitsakul | Director, Independent Director, Audit Committee, Nomination and Remuneration Committee |
| 5. Mrs. Wacharaporn Vimolchalao | Director, Executive Director, Risk Management Committee, General Manager, and Chief Procurement Officer (Acting) |

- | | |
|----------------------------------|--|
| 6. Mr. Torchok Laoluechai | Director, Executive Director, Risk Management Committee, Executive Director and Managing Director of Techtronic Company Limited (Subsidiary) |
| 7. Ms. Kornkanok Klinkhachonwong | Director, Executive Director, Risk Management Committee, and Chief Financial Officer |
| 8. Mrs. Maturot Hotarapavanon | Director, Executive Director, Risk Management Committee, General Manager, and Company Secretary |

The percentage of directors attending the Meeting was 100 percent of the total number of Directors.

Other attendees

Executives attending the Meeting

- | | |
|-------------------------|--|
| Ms. Nussara Boonprasert | Business Unit Manager (Engineered Pumps and Systems Business Unit) |
|-------------------------|--|

The advisor attending the Meeting

Auditor

- | | |
|--------------------------|-----------------------------------|
| Ms. Pawika Nipattammakul | DIA International Audit Co., Ltd. |
|--------------------------|-----------------------------------|

Legal advisors

- | | |
|-------------------------|----------------------------|
| Mr. Kom Vachiravarakarn | Kudun and Partners Limited |
|-------------------------|----------------------------|

In this regard, before proceeding with the agenda items, the Moderator informed that the Company arranges the video recording throughout the Meeting, and the Company used the barcode system for the registration and vote counting, and further informed the individuals present of the protocols on voting and vote counting, as well as the criteria for voided cards. Moreover, for each agenda item, the Shareholders would be able to ask questions or express opinions regarding the matter of such agenda item. Any shareholders who wished to ask questions were requested to declare their name and surname before asking each question. For the vote counting in this meeting, the Company had appointed an independent witness to monitor the vote counting, namely Ms. Supajit Koosittiphon, the legal advisor from Kudun and Partners Limited.

The Chairman declared the Meeting opened and to proceed with the Meeting in accordance with the agenda items as specified in the Meeting's invitation. The Moderator also informed the meeting of the preventive measures and practices for attending the Meeting to prevent the spread of COVID-19, and that these had been implemented by the Company to safeguard the health of the shareholders and all attendees by organizing the Meeting in accordance with the guidelines issued by the Stock Exchange of Thailand and the Department of Disease Control. The Moderator also clarified to the Meeting the Personal Data Protection Act (Privacy Notice) under the Personal Data Protection Act B.E. 2562 according to the purpose and necessity of collecting personal data to acknowledged all shareholders and attendees. The Moderator then conducted the Meeting according to the agenda items as follows:

Agenda Item 1 Matters to be informed by the Chairman for acknowledgement

The Chairman, as the representative of the Board of Directors, thanked the shareholders for their support and encouragement throughout the year, and promised that the Board of Directors would fully perform their duties to earn returns for the Company and for all shareholders' benefits.

The Moderator gave the shareholders an opportunity to inquire and comment on this agenda item. However, no shareholders had any inquiries or comments.

Remark:

This agenda item was for acknowledgement only, and there was no casting of votes.

Agenda Item 2

To consider and adopt the Minutes of the 2023 Annual General Meeting of Shareholders

The Moderator informed the Meeting that the Company had prepared the minutes of the 2023 Annual General Meeting of Shareholders, held on April 20, 2023. Details thereof were set out in **Enclosure 1** (*Copy of the Minutes of the 2023 Annual General Meeting of Shareholders*), which had been sent to the shareholders together with the Meeting's invitation. The Company has delivered copies of the Minutes of the 2023 Annual General Meeting of Shareholders to the Stock Exchange of Thailand and the Ministry of Commerce as required by law. Additionally, the Company has published the aforementioned minutes on its website, without objection or request for amendments from any party. The Board of Directors was of the opinion that such minutes were correctly and completely recorded and deemed it appropriate to propose that the shareholders' meeting adopt the said minutes.

The Moderator gave the shareholders an opportunity to inquire and comment on this agenda. However, no shareholders had any inquiries or comments. Therefore, the Moderator requested those attending the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to adopt the minutes of the 2023 Annual General Meeting of Shareholders, held on April 20, 2023, as proposed in all respects with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution on this agenda item shall be approved by a majority vote of the shareholders attending the Meeting and casting their votes.

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Agenda Item 3**To consider and acknowledge the operating results of the Company for the year 2023**

The Moderator asked Mr. Kiat Vimolchalao, Chief Executive Officer, to report to the Meeting details of the operating results of the Company for the year 2023.

Mr. Kiat Vimolchalao provided a summary of the Company's operating results and significant changes in the financial year ended December 31, 2023 to the Meeting for its acknowledgement. Details are set out in **Enclosure 2** (*Annual Report for the year 2023*), which was sent to the shareholders together with the Meeting's invitation.

The Summary of Operating Results

	Unit	2021	2022	2023
Total Revenues	THB in Million	933.93	1,329.14	1,050.14
Net profit (loss) for the period	THB in Million	(129.77)	(55.78)	(117.90)
Gross profit rate	Percent	9.30	14.90	13.64
Net profit (loss) rate	Percent	(13.90)	(4.20)	(11.23)
Basic earnings (loss) per share	THB	(0.1918)	(0.0824)	(0.1742)

Profit and Loss Statement

	2022	2023	Change (Percent)
Total revenues (THB in Million)	1,392.14	1,050.14	(20.99)
Gross profit (THB in Million)	198.06	143.29	(27.65)
Gross profit rate (Percent)	14.90	13.64	(8.46)

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	2022	2023	Change (Percent)
Selling and management cost (THB in Million)	(248.27)	(212.12)	(14.56)
Net profit (loss) (THB in Million)	(55.78)	(117.90)	111.37
Net profit (loss) rate per Net sales (Percent)	(4.20)	(11.23)	167.52
EBITDA (THB in Million)	(54.04)	48.70	(9.89)

Revenues Proportion and Revenue Structure of the year 2023

Business Unit	Total Revenue (THB in Million)	Gross profit (THB in Million)	Revenues proportion (Percent)
Metering and Pipeline Transmission Business Unit	513	27	49
Alternative Energy Business Unit	24	1	2
Engineered Pumps and Systems Business Unit	267	85	25
Liquid Flow Measurement Station Business Unit (Techtronic Co., Ltd.)	143	51	14
Other Business Units in Subsidiaries of the Company	103	(21)	10
Total	1,050	143	100

The profitability earnings before interest, tax, depreciation, and amortization in 2023 was THB 48.70million and net profit from operations THB -117.90 million.

Moreover, regarding the anti-corruption policy of the Company, the Company has always stressed the importance of operating its businesses according to the principles of good corporate governance with absolute transparency and thorough auditing. Despite not yet having joined the Collective Action Coalition against corruption, the Company has fully established an internal system against corruptions, including hosting seminars to advise the employees on the Company's anti-corruption policy.

The Moderator gave the shareholders an opportunity to inquire and comment on this agenda item. However, no shareholders had any inquiries or comments

Remark:

This agenda item was for acknowledgement only, and there was no casting of votes.

Agenda Item 4

To consider and approve the financial statements and the comprehensive income statements of the Company for the fiscal year ended December 31, 2023

The Moderator asked Mr. Kiat Vimolchalao, Chief Executive Officer, to report on the details of the financial statements and the income statements of the Company for the fiscal year ended December 31, 2023 to the Meeting.

Mr. Kiat Vimolchalao reported that Section 112 of the Public Limited Company Act B.E. 2535 (as amended) (the “**Public Company Act**”) and Article 39 of the Articles of Association of the Company prescribe that the Company has to prepare financial statements and income statements at the end of each fiscal year for the Annual General Meeting of Shareholders' consideration and approval. The Board of Directors deemed it appropriate to propose that the financial statements for the fiscal year ended December 31, 2023 be considered and approved by the Meeting with the details as set out in **Enclosure 2**, which was sent to the shareholders together with the Meeting's invitation.



Financial Highlights	2022	2023
Statement of Financial Position (THB in Million)		
Current Assets	841.74	671.37
Total Assets	2,699.64	2,366.42
Current Liabilities	801.17	650.75
Total Liabilities	1,871.98	1,674.25
Equity attributable to owners of the parent company	804.67	688.81
Statement of Comprehensive Income (THB in Million)		
Revenue from Sales and Services	650.24	604.51
Revenue from Construction work	678.90	445.63
Total Revenue	1,329.14	1,050.14
Cost and Operating Expenses	1,372.69	1,118.38
Profit (Loss) for the years of the continuing operation	(64.31)	(139.51)
Profit (Loss) for the year from discontinued operations	(0.23)	0.79
Profit (Loss) for the periods	(64.54)	(138.72)
Net Profit (Loss) of the parent company	(55.78)	(117.90)

The Moderator then gave the shareholders an opportunity to inquire and comment on this agenda item. However, no shareholders had any inquiries or comments. Therefore, the Moderator requested those attending the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to approve the financial statements and the comprehensive income statements of the Company for the fiscal year ended December 31, 2023, as proposed in all respects with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution on this agenda item shall be approved by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 5

To consider and approve the non-allocation of net profits as legal reserve from the Company's business operation for the fiscal year ending December 31, 2023 and to omission of the dividend payment from the Company from the Company's business operation for the fiscal year ending December 31, 2023

The Moderator informed the Meeting that Section 116 of the Public Company Act and Article 45 of the Articles of Association of the Company specify that the Company must allocate not less than 5 percent of the total net profit of the year, after deducting the accumulated losses (if any), to a reserve fund until this reserve fund attains an amount of at least 10 percent of the registered capital. For the operating results in the year 2023, the Company incurred an operational loss. Therefore, the Company not required to allocate the net profit as a legal reserve.

The Company has a policy to allocate the dividend payment to shareholders at a rate of not less than 40 percent of net profit after corporate income tax and legal reserves in each year. The Company will consider the dividend payment by taking into account various factors in order to maximize the benefit of shareholders, and the dividend payment must not significantly affect the normal operation of the Company. However, such dividend payment is subject to the change depending on the operating results, financial status, liquidity, business expansion plans, any other necessity and suitability in the future, and others related to the Company's management as the Board of Directors deemed appropriate. The resolution of the Board of Directors which approving the dividend payment must be proposed for an approval at the shareholders' meeting. Except in the case of interim dividend payment, the Board of Directors has authority to approve to operate when it deems that the Company earned reasonable

amount of profits to pay dividends without affecting the normal operation of the Company and report to the next shareholders' meeting.

In this regard, according to Section 115 of the Public Company Act and Article 44 of the Company's Articles of Association, states that dividend payments from other types of money other than profits are prohibited. In the event that the Company still has accumulated loss in sales, the dividend payment are prohibited. In the year 2023, according to the separated and consolidated financial statements, the Company has a net profit of THB 8.97 million and a net loss of THB 117.90 million respectively, Consequently, the Company has accumulated operational losses at the end of the fiscal year 2023 amounting to THB 143.80 million and THB 322.81 million, respectively. Therefore, the Company is unable to allocate the dividend payment.

In this regard, the Board of Directors deems it appropriate to propose to the Meeting to consider and approve to the non-allocation of net profits as legal reserve from the Company's business operation for the fiscal year ending December 31, 2023 and to omission of the dividend payment from the Company from the Company's business operation for the fiscal year ending December 31, 2023 due to the loss in the Company's accumulated loss.

The Moderator gave the shareholders an opportunity to inquire and comment on this agenda. However, no shareholders had any inquires or comments. Therefore, the Moderator requested those attending the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to approve the non-allocation of net profits as legal reserve from the Company's business operation for the fiscal year ending December 31, 2023 and to omission of the dividend payment from the Company from the Company's business operation for the fiscal year ending December 31, 2023, as proposed in all respects with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution on this agenda shall be approved by a majority vote of the shareholders attending the Meeting and casting their votes.



Agenda Item 6**To consider and approve the election of the Directors in replacement of the directors who retire from their terms by rotation**

The Moderator informed the Meeting that Section 71 of the Public Company Act and Article 17 of the Articles of Association of the Company prescribe that at each Annual General Meeting of Shareholders, one-third of the total number of the directors must retire by rotation. In the event that the number of directors cannot be divided into 3, the number of directors closest to one-third shall retire. Directors retiring by rotation may be re-elected.

In this regard, three directors were due to retire by rotation at the 2024 Annual General Meeting, namely:

Name of directors who shall be retired by rotation	Position	Number of Board of Directors' meeting attendance in the year 2023	Number of Subcommittee meeting attendance in the year 2023	Terms of directorship of the Company
1. Mrs. Wacharaporn Vimolchalao	Director	8/8	12/16	9
2. Mrs. Maturot Hotarapavanon	Director	8/8	16/16	2
3. Mr. Pongnimit Dusitnitsakul	Director / Independent Director / Audit Committee, Nomination and Remuneration Committee	8/8	5/5	9

To be in line with Good Corporate Governance, the Chairman asked the directors who had an interest in this agenda item to also leave the meeting room.

In this regard, the Moderator also informed the Meeting that the Nomination and Remuneration Committee (excluding the directors who were due to retire by rotation) had considered the qualifications of the directors who were due to retire by rotation at the Meeting and was of the opinion that such three directors are knowledgeable, experienced and possess the necessary skills that are of benefit to the Company's operations, are well qualified and do not have any prohibited characteristics under the Public Company Act, the Securities and Exchange Act B.E. 2535 (as amended) and other relevant regulations. Moreover, the person who was due to retire from the position of Independent Director also possesses the necessary qualifications for an Independent Director as prescribed in the definition of an Independent Director of the



Company, which is equivalent to the definition prescribed in the regulations of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand, including possessing the qualifications of independent directors in accordance with the requirements of the Securities and Exchange Commission and the Stock Exchange of Thailand, details of which as set out in **Enclosure 8** (*the Definition of the Independent Directors*), which was sent to the shareholders together with the meeting's invitation.

In this regard, Mr. Pongnimit Dusitnitsakul who is the independent director of the Company for 9 consecutive years from the date of first appointment (including the agenda proposed this appointment), and if approved for another term, the duration of service as an independent director of the Company will more than 9 consecutive years. However, Mr. Pongnimit Dusitnitsakul possesses all the qualifications as defined for independent directors by the Stock Exchange of Thailand and the Company. He is capable of expressing independent opinions and adhering to relevant criteria, In addition, he has possesses knowledge and understanding of the Company's business, and has no direct business relationships with the Company's shareholders. Therefore, he is able to exercise business judgment or provide independent opinions for the maximum benefit of the Company.

In addition, the Company had offered the shareholders of the Company the opportunity to nominate other director candidates to be elected at the Meeting during the period from January 3, 2024 – February 5, 2024, Nonetheless, no shareholders nominated any director candidates for election at the Meeting.

Therefore, it was deemed appropriate to propose that the Meeting consider and re-elect all three directors who were due to retire by rotation to be directors of the Company for another term. In this regard, the details appear in **Enclosure 3** (*Profiles of the retired directors who will be nominated to be director for another term*), which was sent to the shareholders with the Meeting's invitation.

The Moderator then gave the shareholders the opportunity to inquire and comment on this agenda item. However, no shareholders had any inquiries or comments. Therefore, the Moderator requested those present at the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to re-elect those directors who were due to retire by rotation to be the Company's director for another term, details as follows:

1. Approved to appoint Mrs. Wacharaporn Vimolchalao to be a director of the Company, with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

2. Approved to appoint Mrs. Maturot Hotarapavanonto be a director of the Company, with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

3. Approved to appoint Mr. Pongnimit Dusitnitsakul to be a director, Independent Director, Audit Committee, Nomination and Remuneration Committee, with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,539,991	100.0000
Disapproved	100	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution in this agenda item shall be approved by a majority vote of the shareholders attending the Meeting and casting their votes.

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Agenda Item 7**To consider and approve the determination of the remunerations of the Board of Directors and Subcommittee Members of the Company for the year 2024**

The Moderator informed the Meeting that Section 90 of the Public Company Act and Article 22 of the Articles of Association of the Company specify that the directors of the Company are eligible to receive remuneration from the Company in the form of cash, rewards, meeting allowance per diem, bonus or other forms as decided by the shareholders' meeting. In addition, such distribution of remuneration shall be specified in a fixed amount or in principle or the remuneration criteria applicable from time to time or applicable until the shareholders' meeting resolves to change it shall be prescribed. Moreover, the directors shall be entitled to receive other benefits according to the Company rules.

In this regard, the Nomination and Remuneration Committee has considered the propriety of the remuneration of the Board of Directors and the Subcommittee Members of the Company by thoroughly considering various factors, i.e.; the operating results of the Company, size of the Company's business and duties and responsibilities of the Board of Directors and Subcommittee Members of the Company, by comparing them with the remuneration rate of businesses that are in the same industry as the Company and are of a similar size as the Company. After due consideration, the Board of Directors deemed it appropriate to propose that the Meeting consider and approve the determination of remunerations of the Board of Directors and Subcommittee Members of the Company for the year 2024 as follows:

Position	Remuneration
<u>Meeting Allowance</u>	
(1) Director of the Company	THB 7,500 per person/meeting
(2) Member of the Audit Committee	THB 7,500 per person/meeting
(3) Member of the Nomination and Remuneration Committee	THB7,500 per person/meeting
<u>Monthly Remuneration</u>	
(1) Chairman of the Board	THB 36,000 per person/month
(2) Chairman of the Audit Committee	THB 22,500 per person/month
(3) Member of the Audit Committee	THB 18,000 per person/month
Special remuneration for the Directors who are not members of the Executive Committee	
0.80 percent of the net profit and loss for the year 2023	
Non-monetary remuneration	

Position	Remuneration
Annual check-up, health insurance and life insurance, sum insured THB 1 million.	

The Moderator gave the shareholders an opportunity to inquire and comment on this agenda item. However, no shareholders had any inquiries or comments. Therefore, the Moderator requested those present at the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to approve the determination of the remunerations of the Board of Directors and Sub-committee of the Company for year 2024, as proposed in all respects with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	0.0000
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution on this agenda item shall be approved by the votes at least two-thirds of the total votes of the shareholders attending the Meeting.

Agenda Item 8

To consider and approve the appointment of the auditors and the determination of the audit fee for the year 2024

The Moderator informed the Meeting that, to be in line with Section 120 of the Public Company Act, the Annual General Meeting of Shareholders must appoint the auditors and determine the audit fee of the Company every fiscal year. Thus, it was deemed appropriate to propose that the Meeting consider and approve the appointment of auditors from DIA International Audit Co., Ltd. to be the auditors of the Company for the fiscal year ending December 31, 2024 by appointing any of the following auditors to be authorized to review and give their opinion on the Company's financial statements.

1. Mr. Nopparoeck Pissanu Wong Certified Public Accountant (Thailand) No. 7764 (having been the auditor of the Company and its subsidiaries for 3 years since 2021); and/or
2. Mrs. Suvimol Chrityakierne Certified Public Accountant (Thailand) No. 2982 (having been the auditor of the Company and its subsidiaries for 3 years since 2021); and/or

3. Mr. Wirote Satjathamnukul Certified Public Accountant (Thailand) No. 5182 (having been the auditor of the Company and its subsidiaries for 3 years since 2021); and/or
4. Ms. Somjintana Pholhirunrat Certified Public Accountant (Thailand) No. 5599 (having been the auditor of the Company and its subsidiaries for 3 years since 2021).

In the event that the aforementioned auditors are unable to perform their duties, DIA International Audit Co., Ltd. shall designate one of its other auditors to be the auditor of the Company.

In choosing the auditors for the fiscal year 2024, the Audit Committee considered the qualifications and experience of each auditor and found that DIA International Audit Co., Ltd. is independent and capable of examining the financial statement of the Company. In addition, all of the above auditors have neither have a relationship with nor interests in the Company, its subsidiaries, directors, executives or major shareholders or any related parties thereof, and the auditor fee is reasonable for the workload involved.

Moreover, the Board of Directors deemed it appropriate to propose to the Meeting to consider and approve the appointment of the auditors from DIA International Audit Co., Ltd. to be an auditor of the Company and its subsidiaries and the Company for the fiscal year ended on December 31, 2024.

The Moderator then further informed that in addition, it was deemed appropriate to propose that the Meeting consider and approve the determination of the auditor fees of the Company and its subsidiaries in amounts not exceeding the following amounts:

Entity	Audit fee (THB)
The Company	1,700,000.00
The Subsidiaries	930,000.00
Total	2,630,000.00

The comparison of the auditor fees of the Company for the years 2023 and 2024 are detailed as follows:

Auditor Fee	2024 (proposed)	2023
Auditor Fee of the Company and the Subsidiaries (Audit fee)	In the amount of not exceeding THB 2,630,000.00	In the amount of THB 2,720,000.00
Other service fees of the Company and Subsidiaries (Non-Audit fee)	In the amount of not exceeding THB 157,000.00	In the amount of THB 165,411.00
Total	In the amount of not exceeding THB 2,787,000.00	In the amount of THB 2,885,441.00

Then, the Moderator gave the shareholders an opportunity to inquire and comment on this agenda item. However, no shareholders had any inquires or comments. Therefore, the Moderator requested those present at the Meeting to cast their votes.

Resolution of the Meeting

The Meeting considered this matter and resolved to approve the appointment of the auditors and the determination of the audit fee for the year 2024, as proposed in all respects with the following voting results:

Shareholders voting	No. of Votes	Percent
Approved	527,540,091	100.0000
Disapproved	0	0.0000
Abstained	0	-
Voided Voting Card(s)	0	0.0000
Total (32 persons)	527,540,091	100.0000

Remark: A resolution in this agenda item shall be approved by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 9

Other matter (if any)

The Moderator stated that the proposed agenda items as specified in the invitation to the Meeting had all been considered, and the Moderator then gave the shareholders an opportunity to raise any other matters for discussion.

Mr. Sakon Sukavanijwichai, the proxy of Thai Investors Association, inquired the following questions:

Question: How does the Company plan to address the increasing the Company's energy issues and decreasing net profits, along with the inconsistency in revenue from the projects?

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Mr. Kiat Vimolchalao, Chairman of Executive Committee, explained as follows:

Answer: The Company's issues can be divided into two main parts: For Metering and Pipeline Transmission Business Unit, the Company is aware of the revenue inconsistency resulting from the projects, which are mostly bid projects overseen by PTT Public Company Limited (PTT) in terms of specifications or other conditions, with PTT usually participating in the bidding process. Even though the project owners may be power plants or individuals requiring natural gas, the overall economy of the country has not grown as expected, leading to a decrease in the number of gas-demanding factories or power plants. Consequently, in bid projects where the number of bidders remains the same, resulting in price competition. Normally, the Company considers factors such as profit, project complexity, and various risks that may arise. Even in the projects won by the Company through bidding, there are risks associated with underground natural gas pipeline installation due to uncertain terrain and limitations in land access, often requiring passing through communities. These reasons lead to deviations from the initial plans laid out with project owners, resulting in delayed timelines and increased costs.

Furthermore, another business in which the Company incurred losses is the parking building business at Chiang Mai International Airport. When the Company began offering these services, it relied on estimated data regarding the number of airport users to assess potential operational. However, over a period of 3-4 years the actual number of users was less than half of the estimated number. Additionally, tourists from certain countries, who were expected to contribute significantly to high parking usage, did not meet expectations due to various constraints. This primarily caused the Company's revenue to fall short of targets. Moreover, the Company incurred fixed expenses from depreciation and bank interest. These two main reasons have led to the Company's operational losses and may continue until there is an increase in airport users. Nonetheless, the Company has sent a letter to relevant authority regarding these issues but has not received a response yet. If the Company receives a response, it could affect cost perception and depreciation, leading to improved operational performance. Currently, the government does not have a clear policy for Chiang Mai Airport, making it difficult to predict future trends.

Mr. Sakon Sukavanijwichai, the proxy of Thai Investors Association, further inquired the following questions:

Question: How will the Company manage short-term loan interest and what plans do they have to address the increase in the debt-to-equity ratio issue.

Mr. Kiat Vimolchalao, Chairman of Executive Committee, explained as follows:

Answer: Regarding the issue of increase in the debt-to-equity ratio, the Board of Director is currently in the process of considering and studying various options, such as a capital increase to attract investors, collaborating with expertise in certain businesses, or seeking investors interested in the Company's business. However, these actions must go through multiple processes. It is expected that in 2024, the Company's direction will be clearer. Additionally, there are important considerations that the Company must be aware of, including steps, limitations, and methods, which will have more detailed processes due to increased regulations from the Stock Exchange of Thailand. Therefore, the Company's response plan includes seeking additional

investors, considering mergers and acquisition, or selling parts of the business. However, no conclusions have been reached as the Company is currently evaluating options and discussing with relevant parties.

Mr. Sakon Sukavanijwichai, the proxy of Thai Investors Association, further inquired the following questions:

Question: How does the Company consider returns based on investments in renewable energy businesses? In addition, is there a trend for the Company investing in such business sector?

Mr. Kiat Vimolchalao, Chairman of Executive Committee, explained as follows:

Answer: The Company currently unlikely to invest in renewable energy business due to various reasons, such as market players and rapidly changing technologies. However, the Company may consider it in the future with the emergence of new technologies. As of now, the Company is not likely to invest in renewable energy.

Once no shareholders raised any further matters for discussion, the Chairman therefore declared the meeting adjourned at 14.50 hrs.




(Mr. Roj Burusratanabhand)
Chairman of the Meeting



(Mrs. Maturot Hotarapavanon)
Company Secretary

FINANCIAL HIGHLIGHTS	2023	2024
Statement of Financial Position (THB in Million)		
Current Assets	671.37	490.33
Total Assets	2,366.42	2,080.12
Current Liabilities	650.75	519.50
Total Liabilities	1,674.25	1,426.95
Equity attributable to owners of the parent	688.81	659.40
Statement of Comprehensive Income (THB in Million)		
Revenues from sales of goods and rendering of services	604.51	672.35
Revenues from construction contracts	445.63	193.38
Total Revenues	1,050.14	865.73
Cost and Operating Expenses	1,118.38	825.41
Profit(Loss) for the years of the continuing operation	(139.51)	(37.87)
Profit (Loss) for the year from discontinued operations	0.79	-
Profit(Loss) for the periods	(138.72)	(37.87)
Profit (Loss) attributable to owners of the parent	(117.90)	(28.29)

Profiles and Working Experience of Directors Nominated for Re-Election

Name	:	Mr. Bunyong Visatemongkolchai	
Type of Director	:	Director / Independent Director	
Nominated for Election			
Current Position in the Company	:	<ul style="list-style-type: none"> • Charman of the Board of Directors • Independent Director 	
Age	:	68 years old	
Nationality	:	Thai	
Educational Qualification	:	Bachelor's degree, Bachelor of Laws Thammasat University Master of Laws, Temple University, USA Mini MBA Chulalongkorn University	
Director Accreditation Program	:	<ul style="list-style-type: none"> • Director Accreditation Program (DAP) class of 119/2015 • Advanced Audit Committee Program class of 30/2018 • Role of the Chairman Program class of 52/2022 	
Shareholding in the Company	:	None	
Years of directorship in the Company	:	7 Month	
Appointment Date to be a Director	:	25 th July 2024 (Resolution of the BOD No. 4/2024)	
Number of Companies as a Director position	:	<ul style="list-style-type: none"> • Position in listed companies : 2 companies • Position in none-listed companies : 3 companies 	
Working Experience	:	<ul style="list-style-type: none"> • Charman of the Board of Directors /Director of Siamraj Public Company Limited.	

- Audit Committee/Independent Director of Able Asset Group Company Limited.
- Independent Director/Audit Committee/Nomination and Remuneration Committee of Big Corporation Company Limited.
- Director of Three Money Holding Company Limited.
- Independent Director/Chairman/Audit Committee Member of Worldflex Public Company Limited.
- Vice Chairman/Director of Asset Management Company Bangkok Commercial Public Company Limited (BAM)
- Independent Director/Chairman of the Board/ Chairman of the Nomination Committee/ Remuneration Committee of ProsperCap Corporation Limited.
- Chairman of the Executive Committee of Bangkok Commercial Asset Management Public Company Limited (BAM).
- Chairman of the Nomination and Remuneration Committee Audit Committee Member of Three Money Holding Company Limited.
- Chairman of the Audit Committee/Director of Able Asset Group Company Limited.
- Director/Managing Director of TFD Real Estate Management Company Limited.
- Chairman of the Board of directors / director Of Small Business Credit Guarantee Corporation (TCG)
- Independent Director/Audit Committee Member of Latex Systems Public Company Limited.

Relationship with a : None
Company's executive, or
a major shareholder of
the Company or its
subsidiary



Current directorship/ executive position in listed companies :

- Independent Director/ Charman of the Board of Directors / Member of the Audit Committee of Worldflex Public Company Limited.

- Vice Chairman/Director of Asset Management Company Bangkok Commercial Public Company Limited (BAM)

Current directorship/ executive position in other companies which are non-listed :

- Audit Committee/Independent Director of Able Asset Group Company Limited.

- Independent Director/Audit Committee/Nomination and Remuneration Committee of Big Corporation Company Limited.

- Director of Three Money Holding Company Limited.

Holding director/executive positions in other organizations : None

Directorship/executive position in other companies potentially having conflict of interest with the Company : None

Meeting attendance in a previous year : The Board of Directors' meeting 5/6 meetings.

Being an executive director of the Company, an officer, an employee, or an advisor regularly receiving a salary from the Company or its subsidiary : No

**Being a professional
service provider for the
Company or its
subsidiary** : No

**Having business
relationship that may
materially affect to
independence of his/her
performance** : None

Profiles and Working Experience of Directors Nominated for Re-Election

Name : Mr. Chaovarat Chaochavanil

Type of Director : Director /Independent Director/Member of
Nominated for Election the Audit Committee/Member of the
 Nomination and Remuneration Committee

Current Position in the :
Company

- Director
- Independent Director
- Member of the Audit Committee
- Member of the Nomination and
Remuneration Committee

Age : 63 years old

Nationality : Thai

Educational Qualification : Bachelor's degree Bachelor of Commerce Thammasat University
 Master's degree Master of Commerce Thammasat University

Director Accreditation :
Program

- Director Certification Program (DCP) class of 238/2017

Shareholding in the : None
Company

Years of directorship in : 7 Month
the Company

Appointment Date to be a : 25th July 2024 (Resolution of the BOD No. 4/2024)
Director

Number of Companies as :
a Director position

- Position in listed companies : - None
- Position in none-listed companies : 1 companies
- Other organizations : 3



- Working Experience** :
- Director/ Independent Director/ Member of the Audit Committee/ Member of the Nomination and Remuneration Committee of Siamraj Public Company Limited.
 - Director Business Executive Consulting and Development Center of Thammasat University.
 - President of the Commerce and Accountancy Alumni Association / Committee Member of the Faculty of Commerce and Accountancy, Thammasat University.
 - Chief Executive Officer of Siam Bangna Land Company Limited.
 - Executive Committee Property Management Office, Thammasat University
 - Chairman and Founder of Kids Village International Kindergarten School.
 - Director of Thammasat Association under royal patronage
 - Director of the Liquor Organization, Excise Department

Relationship with a Company's executive, or a major shareholder of the Company or its subsidiary : None

Current directorship/ executive position in listed companies : None

- Current directorship/ executive position in other companies which are non-listed** :
- Chief Executive Officer of Siam Bangna Land Company Limited.
- Holding director/executive positions in other organizations** :
- Director Business Executive Consulting and Development Center of Thammasat University
 - President of the Commerce and Accountancy Alumni Association / Committee Member of the Faculty of Commerce and Accountancy, Thammasat University
 - Chairman and Founder of Kids Village International Kindergarten School.
 - Director of Thammasat Association under royal patronage
- Directorship/executive position in other companies potentially having conflict of interest with the Company** : None
- Meeting attendance in a previous year** :
- The Board of Directors' meeting 6/6 meetings.
- The meeting of the Audit Committee 3/3 meetings.
- The meeting of the Nomination and Remuneration Committee 1/1 meeting.
- Being an executive director of the Company, an officer, an employee, or an advisor regularly receiving a salary from the Company or its subsidiary** : No

**Being a professional
service provider for the
Company or its
subsidiary** : No

**Having business
relationship that may
materially affect to
independence of his/her
performance** : None

Profiles and Working Experience of Candidates Nominated for Election as Directors

Name : Ms. Kornkanok Klinkhachonwong

Type of Director : Director

Nominated for Election

Current Position in the Company :

- Director
- Member of the Executive Committee
- Member of the Risk Management Committee
- Acting CFO



Age : 58 years old

Nationality : Thai

Educational Qualification : Bachelor of Business Administration Program in Accounting, Ramkhamhaeng University
Master of Business Administration Program in Finance and Banking, Ramkhamhaeng University

Training : Director Accreditation Program (DAP) 190/2022

Shareholding in the Company : 296,300.00 shares (0.04%)

Tenure as a Director : 3 years

Appointment Date to be a Director : 21th April 2022 (Resolution of the AGM 2022)

Number of Companies as a Director :

- Position in listed companies : None
- Position in none-listed companies : 5 company

Working Experience :

- Director of TKS Venture Co., Ltd.
- Director of CAPS Co., Ltd.
- Director of BUPS Co., Ltd.
- Director of TECHTRONIC Co., Ltd.
- Director of BANGKOK INTER SOLUTION Co., Ltd.
- CFO of Siamraj Public Co.,Ltd.

Relationship with a Company's executive, or a major shareholder of the Company or its subsidiary : None

Current directorship/ executive position in listed companies : None

Current directorship/ executive position in other companies which are non-listed :

- Director of TKS Venture Co., Ltd.
- Director of CAPS Co., Ltd.
- Director of BUPS Co., Ltd.
- Director of TECHTRONIC Co., Ltd.
- Director of BANGKOK INTER SOLUTION Co., Ltd.

Holding director/executive positions in other organizations : None

Directorship/executive position in other companies potentially : None

**having conflict of interest
with the Company**

Meeting attendance in a : The Board of Directors' meeting 9/9 meetings
previous year The meeting of the Executive Committee 12/12 meetings
 The meeting of the Risk Management Committee 5/5 meetings



**Articles of Association
of
Siamraj Public Company Limited**

**CHAPTER VI
Shareholders' Meetings**

31. The Board of Directors must arrange the annual general meeting of shareholders within four (4) months from the end of the fiscal year.

For other shareholders' meeting, shall be extraordinary meeting. The Board of Directors can call an extraordinary shareholders' meeting at any time, as it deems appropriate, or one or more shareholders holding not less than ten (10) percent of the total number of shares sold may together request the Board of Directors to convene an extraordinary shareholders' meeting at any time. However, it is necessary to specify the subject matter and the reasons for requesting the meeting to be clear in the letter. In such cases, the Board of Directors must arrange a meeting of shareholders within forty-five (45) days from the date of receipt of the letter from the shareholders.

If the Board of Directors does not arrange a meeting within the period specified in the second paragraph, the eligible shareholders may convene such meeting within 45 days from the completion of such 45-day period. The Company is responsible for expenses arising from such meeting as appropriate.

In case that the meeting of shareholders has been convened because the shareholder under third paragraph. If the quorum is not in accordance with Article 33, the shareholders requesting the meeting will be responsible for such expenses to the Company.

32. In summoning a meeting of shareholders, the Board of Directors shall make a notice of summoning of the meeting, wherein specifying the place, date, time and agenda for the meeting, as well as the matters to be proposed to the meeting together with particulars as is reasonable, by specifying clearly if such is a matter proposed for information, for approval or for consideration, as the case may be, including the opinion of the Board of Directors on the said matters, and send same to the shareholders and the registrar for their information at not less than seven(7) days prior to the date appointed for the meeting and advertise such notice of the summoning of meeting in newspaper for three consecutive days at not less than three(3) days before the date appointed for the meeting and for a period of not less than three (3) consecutive days.

Any meeting location of the Company shall be held at the registered office of the Company or neighboring province or at any other places as the Board of Directors may decide. The meeting of shareholders shall be held via electronic media according to the law governing electronic conferencing and location of meeting shall be deemed that the registered office of company is the meeting venue.

33. In every shareholders' meeting, a quorum shall consist of the presence of the shareholders and proxies (if any) of at least twenty five (25) persons or at least half of the total number of shareholders. The quorum of the shareholders' meeting shall be

constituted when such shareholders hold the shares in an aggregate of at least one-third (1/3) of the total number of the shares sold.

In any shareholders' meeting, if the quorum is not constituted by one (1) hour after the beginning time for which the meeting is scheduled and such shareholders' meeting is called at the request of the shareholders; such shareholders' meeting shall be terminated. If the shareholders' meeting is not called at the request of the shareholders, the shareholders' meeting shall be adjourned. In this regard, a notice shall be sent to the shareholders at least seven (7) days prior to the meeting date. A quorum for this rescheduled shareholders' meeting is not required.

34. The Chairman of the board of directors shall be the chairman of the shareholders' meeting. In the case that the Chairman of the board of directors is not present or is unable to perform his/her duty, the vice chairman shall act as the chairman of the shareholders' meeting. If the vice chairman is not present or is unable to perform his/her duty, a shareholder shall be elected to be the chairman of the shareholders' meeting.
35. In regard to the voting of the shareholders' meeting, each shareholder shall have one (1) vote for each share he/she holds. If any shareholder has any special interest in any matter, such shareholder shall be prohibited from casting his/her vote on that matter except in the voting for the election of directors. The affirmative vote of a resolution of the shareholders' meeting shall be made as follows:
 - (1) In the normal case, a majority of the shareholders who attend the meeting and cast their votes. In the event of a tied vote, the Chairman shall have a casting vote;
 - (2) Each of the following matters requires at least three-fourths (3/4) of the total votes of the shareholders who attend the meeting and have the rights to vote:
 - (a) The sale or transfer of the whole or substantial part of business of the Company to other persons;
 - (b) The purchase or acquisition of the transfer of the business of other private companies or public companies by the Company;
 - (c) The execution, amendment, or termination of contract with respect to the granting of a lease of the whole and substantial part of business of the Company, the assignment of other person(s) to manage the business of the Company, or the amalgamation of the Company's business with other persons with the purpose of sharing benefits or deficits.
 - (d) The amendment of the Company's Memorandum of Association or Articles of Association;
 - (e) The increase or decrease of the registered capital of the Company;
 - (f) The dissolution of the Company;
 - (g) The issuance of debentures of the Company; or
 - (h) The amalgamation of the Company with another company;



36. The following businesses are to be transacted at the annual general meeting of the shareholders:
- (1) To consider and acknowledge the report of the board of directors relating to the Company's performance in the previous year;
 - (2) To consider and approve the financial statement and the profit and loss statement from the previous fiscal year;
 - (3) To consider and approve the allocation of profits and the dividend payment;
 - (4) To consider and approve the appointment of directors to substitute the retiring directors by rotation;
 - (5) To consider and approve the determination the remuneration of the directors;
 - (6) To consider and approve the appointment of the auditor and the determination of the remuneration of the auditor; and
 - (7) To consider any other matters (if any).

CHAPTER XI
Arranging meetings, Advertising and Delivering books and Documents
via electronic media

48. The company may arrange for the meeting of the board of directors or the shareholders via electronic media. The arrangement of the meeting via electronic media must be in accordance with the rules and procedures prescribed by law and the information security standards set forth by law. The location of the registered office of company shall be considered as the meeting place.
49. Notifying or advertising any message about the Company to individuals or the public may be done through electronic means of advertising, in accordance with the rules set forth by relevant laws.
50. The company or the board of directors may send letters or documents to the directors, shareholders or creditors of the company by electronic means. If such person has notified their intention or expressly consented in writing or by electronic means, in accordance with the rules of the relevant laws.

Guidelines for Registration, Appointment of Proxy, and Documents and Evidences to Be Presented on the Meeting Date

The registration

The Company will allow the shareholders and proxies to register to attend the meeting from 11.00 a.m. onwards on Thursday April 24, 2025, at the Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn. The location is as shown on the location map, as per **Enclosure 9**.

The appointment of proxy

In case a shareholder cannot attend the meeting in person, the shareholder can appoint a person as his/her proxy to attend the meeting and vote on his/her behalf. The Company has provided 3 proxy forms in accordance with the forms specified by the Department of Business Development, the Ministry of Commerce. The Proxy Form A, Form B and Form C have been enclosed together with this invitation letter, as per in **Enclosure 7**. Shareholders can download such 3 proxy forms from the Company's website at www.siamrajplc.com. The features of each proxy form are as follows:

- Proxy Form A: is a general form that is simple and uncomplicated.
- Proxy Form B: is an explicit form that sets out specific details of authorization.
- Proxy Form C: is a form to be used specifically by shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper.

The appointment of proxy can be done as follows:

1. Shareholders (other than shareholders who are foreign and have appointed a custodian in Thailand to be a share depository and keeper) may choose to use either Proxy Form A or Proxy Form B. In any case, only one type of the proxy form can be chosen. The Company recommends the shareholders to use Proxy Form B. and specify the voting for each agenda.
2. Shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper shall choose to use Proxy Form C.
3. A shareholder who appoints a proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
4. A shareholder can appoint any person to be his/her proxy as he/she wishes, or appoint an independent director of the Company whose details are shown in **Enclosure 8** to be his/her proxy. If the shareholders choose to appoint an independent director of the Company to be his/her proxy, the Company recommends the shareholder to use Proxy Form B, indicate his/her vote on each agenda item, and deliver the proxy form together with supporting documents to Siamraj Public Company Limited, [Investor Relations], located at 289/9 Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn 10130. For convenience purposes of reviewing documents, please have the documents delivered to the Company no later than no later than April 10, 2025.
5. A proxy form must be correctly and clearly filled out, signed by the grantor and the proxy, and affixed with Baht 20 stamp duty, which must be crossed and dated upon appointment of the proxy.
6. To attend the meeting, a proxy **must present** a proxy form and supporting documents at document verification desk on the meeting date.

Documents to be presented on the meeting date

Individuals

1. In case the shareholders attend the meeting in person, the shareholder is required to present his/her valid Thai national ID card or government identification card, driving license or passport (for foreign shareholders). In case of name or surname change, documentary evidence to such effect must also be presented.
2. In case a shareholder appoints a proxy to attend, it is required to present the following documents:
 - 1) The proxy form, correctly and completely filled in and signed by the grantor and the proxy, and affixed with a stamp duty.
 - 2) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the grantor, certified as true and correct copy by the grantor.
 - 3) Valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy

Juristic Persons

1. In the case the authorized representative of the shareholders attend the meeting in person, it is required to present the following documents:
 - 1) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative, certified as true and correct copy by the representative.
 - 2) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce within 6 months of the meeting date, certified as true and correct copy by the authorized representative, with the statement showing that such authorized representative who attends the meeting is empowered to act on behalf of such juristic shareholder.
2. In the case the shareholders appoint the proxy to attend the meeting, it is required to present the following documents:
 - 1) The proxy form, correctly and completely filled in and signed by the grantor and the proxy, and affixed with a stamp duty.
 - 2) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative, certified as true and correct copy by the representative.
 - 3) Valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy.
 - 4) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce within 6 months of the meeting date, certified as true and correct copy by the authorized representative, with the statement showing that such authorized representative who signs the proxy form is empowered to act on behalf of such juristic shareholder.
3. In the case the shareholders, who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper, appoint a proxy by using Proxy Form C., it is required to present the following documents:
 - 3.1 Documents form custodian

MA

- 1) The Proxy Form C, correctly and completely filled in and signed by the authorized representative of the custodian which is the grantor and the proxy, and affixed with a stamp duty.
- 2) Document confirming that the person who signed the proxy form is permitted to operate the custodian business.
- 3) Copy of an affidavit of the custodian, certified as true and correct copy by the authorized representative of the custodian no more than 6 months, with the statement showing that such authorized representative of the custodian, who signs the proxy form as the grantor, is empowered to act on behalf of the custodian.
- 4) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative of the custodian, certified as true and correct copy by the representative.

3.2 Documents from shareholder

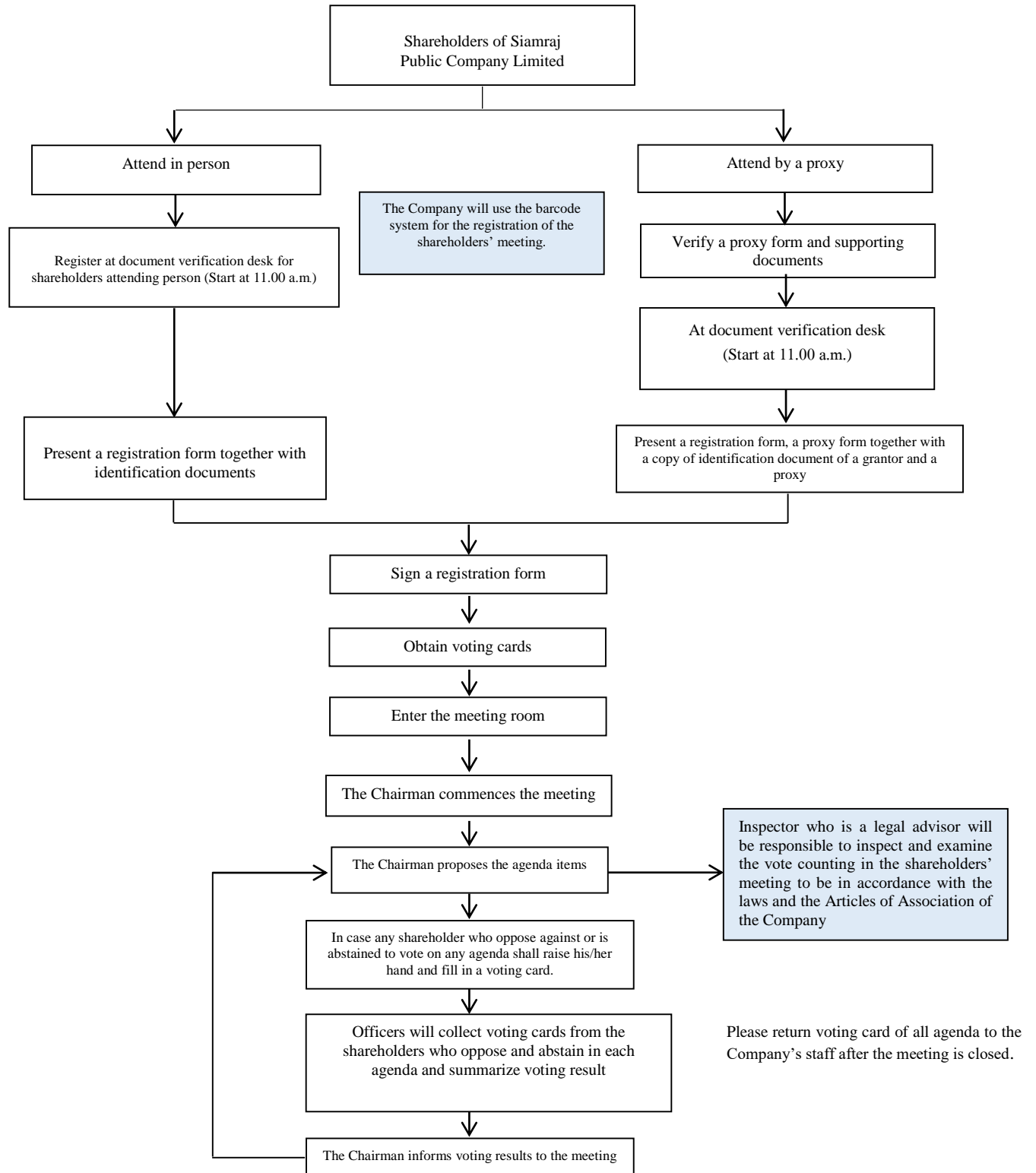
- 1) Power of Attorney from the shareholder appointing the custodian to sign the proxy form on his/her behalf.
- 2) Copy of an affidavit of the shareholder, certified as true and correct copy by the authorized representative no more than 6 months, with the statement showing that such authorized representative who signs the power of attorney is empowered to act on behalf of such juristic shareholder.
- 3) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative, certified as true and correct copy by the representative.

3.3 Documents from proxy

It is required to presented Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy, certified as true and correct copy by the representative.



Procedures for Attending the 2025 Annual General Meeting of Shareholders
Siamraj Public Company Limited
On Thursday April 24, 2025 at 1.30 p.m.



หนังสือมอบฉันทะ แบบ ก.
Proxy Form A.
(แบบทั่วไปซึ่งเป็นแบบที่ง่ายและไม่ซับซ้อน)
(General and Simple Form)

(ปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ nationality _____ residing/located at no. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____ Province _____
รหัสไปรษณีย์ _____
Postal Code _____

(2) เป็นผู้ถือหุ้นของบริษัท สยามราช จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of Siamraj Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
☐ หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the rights to vote equal to _____ votes
☐ หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 1. ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing No.1,
please mark ✓ at ☐ 1. and give the
details of proxy (proxies).

☐ 1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

คนหนึ่งคนใดเพียงคนเดียว
Anyone of these persons

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 2. และเลือกกรรมการอิสระ
คนใดคนหนึ่ง
If you make proxy by choosing No. 2,
please mark ✓ at ☐ 2. and choose
one of these members of the
Independent Director.

☐ 2. มอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of following members of the Independent Director of the Company
☐ นายโรจน์ บุรุษรัตนพันธุ์ Mr.Roj Burusratanabhand
☐ นายพงษ์นิมิต ดุสิตนิธยสกุล Mr. Pongnimit Dusitnitsakul

(รายละเอียดประวัติกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 8 ของหนังสือเชิญประชุมสามัญ
ผู้ถือหุ้น ประจำปี 2568) (Details of the Independent Director of the Company are specified in
Enclosure 8 of the Invitation of the 2025 Annual General Meeting of Shareholders)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In this regard, in the case where any of such members of the Independent Directors is unable to attend the meeting, the other members of the Independent Directors shall be appointed as a proxy instead of the member of the Independent Directors who is unable to attend the meeting.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 ในวันที่ 24 เมษายน 2568 เวลา 13.30 น. ณ ห้องประชุม 3-4, ชั้น 9 อาคารสยามราชธานี เลขที่ 289/9 หมู่ 10 ถนนรรางสายเก่า ตำบลลำโรง อำเภอพระประแดง จังหวัดสมุทรปราการหรือที่แจ้งเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as my/our proxy ("proxy") to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. at Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn, or such other date, time and place as the meeting may be held.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำการไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำการทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

หนังสือมอบฉันทะ แบบ ข.
Proxy Form B.
(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนและตายตัว)
(Form with fixed and specific details authorizing proxy)

(ปิดอากรแสตมป์ 20 บาท)
(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ nationality _____ residing/located at no. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____ Province _____
รหัสไปรษณีย์ _____
Postal Code _____

(2) เป็นผู้ถือหุ้นของบริษัท สยามราช จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of Siamraj Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
☐ หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the rights to vote equal to _____ votes
☐ หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 1. ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing
No.1, please mark ✓ at ☐ 1. and
give the details of proxy (proxies).

☐ 1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

คนหนึ่งคนใดเพียงคนเดียว
Anyone of these persons

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 2. และเลือกกรรมการอิสระ
คนใดคนหนึ่ง
If you make proxy by choosing No. 2,
please mark ✓ at ☐ 2. and choose
one of these members of the
Independent Director.

☐ 2. มอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of following members of the Independent Director of the Company
☐ นายโรจน์ บุรุษรัตนพันธุ์ Mr.Roj Burusratanabhand
☐ นายพงษ์นิมิต ดุสิตนิตย์สกุล Mr. Pongnimit Dusitnitsakul

(รายละเอียดประวัติกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 8 ของหนังสือเชิญประชุมสามัญ
ผู้ถือหุ้น ประจำปี 2568) (Details of the Independent Director of the Company are specified in
Enclosure 8 of the Invitation of the 2025 Annual General Meeting of Shareholders)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In this regard, in the case where any of such members of the Independent Directors is unable to attend the meeting, the other members of the Independent Directors shall be appointed as a proxy instead of the member of the Independent Directors who is unable to attend the meeting.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 ในวันที่ 24 เมษายน 2568 เวลา 13.30 น. ณ ห้องประชุม 3-4, ชั้น 9 อาคารสยามราชธานี เลขที่ 289/9 หมู่ 10 ถนนรรางสายเก่า ตำบลสำโรง อำเภอสุมทรีประแดง จังหวัดสมุทรปราการ หรือที่แจ้งเปลี่ยนไปในวัน เวลา และสถานที่อื่นด้วย

as my/our proxy ("proxy") to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. at Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn, or such other date, time and place as the meeting may be held.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote as per my/our desire as follows:

วาระที่ 1 เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ

Agenda item no. 1 Matters to be informed by the Chairman for acknowledgement
(ไม่มีการลงคะแนนในวาระนี้ / No casting of votes in this agenda)

วาระที่ 2 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2567

Agenda item no. 2 To consider and adopt the Minutes of the 2024 Annual General Meeting of Shareholders

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

Approve

☐ ไม่เห็นด้วย

Disapprove

☐งดออกเสียง

Abstain

วาระที่ 3 พิจารณารายงานผลการดำเนินงานของบริษัท ประจำปี 2567

Agenda item no. 3 To consider and acknowledge the Company's business operation for the year 2024
(ไม่มีการลงคะแนนในวาระนี้ / No casting of votes in this agenda)

วาระที่ 4 พิจารณานุมัติงบแสดงฐานะทางการเงินและบัญชีกำไรขาดทุนเบ็ดเสร็จของบริษัท สำหรับรอบระยะเวลาบัญชี สิ้นสุด วันที่ 31 ธันวาคม 2567

Agenda item no. 4 To consider and approve the statement of financial position and profit and loss statement of the Company for the fiscal year ending December 31, 2024

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

Approve

☐ ไม่เห็นด้วย

Disapprove

☐งดออกเสียง

Abstain

วาระที่ 5 พิจารณานุมัติการงดจัดสรรกำไรสำหรับผลการดำเนินงานของบริษัทสำหรับรอบระยะเวลาบัญชี สิ้นสุดวันที่ 31 ธันวาคม 2567 เป็นทุนสำรองตามกฎหมาย และพิจารณานุมัติการงดจ่ายเงินปันผลสำหรับผลการดำเนินงานของบริษัทสำหรับรอบระยะเวลาบัญชี สิ้นสุดวันที่ 31 ธันวาคม 2567

Agenda item no. 5 To consider and approve the non-allocation of the profits as legal reserve from the Company's business operation for the fiscal year ending on December 31, 2024 and the omission of dividend payment from the Company's business operation for the fiscal year ending December 31, 2024.

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

Approve

☐ ไม่เห็นด้วย

Disapprove

☐งดออกเสียง

Abstain

วาระที่ 6

Agenda item no. 6

พิจารณาอนุมัติการเลือกตั้งกรรมการแทนกรรมการที่ต้องออกจากตำแหน่งตามวาระ

To consider and approve the election of the Directors in replacement of the directors who retire from their terms by rotation

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

ก. ☐ เลือกตั้งกรรมการทั้งหมด

A. Election of entire nominated directors

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

ข. ☐ เลือกตั้งกรรมการเป็นรายบุคคล

B. Election of each nominated directors

1. ชื่อกรรมการ นายบรรจง วิเศษมงคลชัย

Director's name Mr. Bunyong Visatemongkolchai

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

2. ชื่อกรรมการ นายเชาวรัตน์ ชาวนชวานิล

Director's name Mr. Chaovarat Chaovanil

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

3. ชื่อกรรมการ นางสาวกรณก กลิ่นขจรวงศ์

Director's name Ms. Kornkanok Klinkhachonwong

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 7

Agenda item no. 7

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการ และคณะกรรมการชุดย่อยของบริษัท ประจำปี 2568

To consider and approve the determination of the remuneration of the Board of Directors and Sub-committee of the Company for the year 2025

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 8

Agenda item no. 8

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2568

To consider and approve the appointment of auditors and determination of the auditor fee for the year 2025

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 9

Agenda item no. 9

พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Other matters (if any)

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

(5)

การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช้เป็น การลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

If the proxy does not vote consistently with my/our voting intentions as specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholders.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the event that I/we have not specified my/our voting intention on any agenda item or have not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor

(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy

(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy

(.....)

ลงชื่อ Signedผู้รับมอบฉันทะ/Proxy

(.....)

หมายเหตุ/Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

2. ในกรณีที่วาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำคูปองหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case where the statement exceeds those specified above, additional details may be specified in the Attachment to this Proxy Form B. provided.

**ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Attachment to Proxy Form B.**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท สยามราช จำกัด (มหาชน)
A proxy is granted by a shareholder of Siamraj Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 วันที่ 24 เมษายน 2568 เวลา 13.30 น. ณ ห้องประชุม 3-4, ชั้น 9 อาคารสยามราชธานี เลขที่ 289/9 หมู่ 10 ถนนรรางสายเก่า ตำบลลำโรง อำเภอพระประแดง จังหวัดสมุทรปราการ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

At the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. . at Conference room 3-4, 9th floor, Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn, or such other date, time and place as the meeting may be held.

☐ วาระที่ _____ เรื่อง _____

Agenda item no. Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

☐ วาระที่ _____ เรื่อง _____

Agenda item no. Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

☐ วาระที่ _____ เรื่อง _____

Agenda item no. Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

☐ วาระที่ _____ เรื่อง _____

Agenda item no. Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย

☐ ไม่เห็นด้วย

☐ จดออกเสียง

Approve

Disapprove

Abstain

แบบหนังสือมอบฉันทะ แบบ ค.

Proxy Form C.

(ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทย เป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น)

(For the shareholders who are specified in the register as foreign investor and has appointed a custodian in Thailand to be a share depository and keeper)

(ปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____

Shareholder registration number

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ nationality _____ residing/located at no. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____ Province _____
รหัสไปรษณีย์ _____
Postal Code _____

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

As the custodian of

ซึ่งเป็นผู้ถือหุ้นของบริษัท สยามราช จำกัด (มหาชน) (“บริษัท”)

Being a shareholder of Siamraj Public Company Limited (“Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows

☐ หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

ordinary share _____ shares and have the rights to vote equal to _____ votes

☐ หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

preference share _____ shares and have the rights to vote equal to _____ votes

(2) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)

Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 1. ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing
No.1, please mark ✓ at ☐ 1. and
give the details of proxy (proxies).

☐ 1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code _____

คนหนึ่งคนใดเพียงคนเดียว

Anyone of these persons

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย
✓ ที่ ☐ 2. และเลือกกรรมการอิสระ
คนใดคนหนึ่ง
If you make proxy by choosing No. 2,
please mark ✓ at ☐ 2. and choose
one of these members of the
Independent Director.

☐ 2. มอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of following members of the Independent Director of the Company

☐ นายโรจน์ บุรุษรัตนพันธุ์ Mr.Roj Burusratanabhand

☐ นายพณณิมิต ดุสิตนิมิตสกุล Mr. Pongnimit Dusitnitsakul

(รายละเอียดประวัติกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 8 ของหนังสือเชิญประชุมสามัญ
ผู้ถือหุ้น ประจำปี 2568) (Details of the Independent Director of the Company are specified in
Enclosure 8 of the Invitation of the 2025 Annual General Meeting of Shareholders)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In this regard, in the case where any of such members of the Independent Directors is unable to attend the meeting, the other members of the Independent Directors shall be appointed as a proxy instead of the member of the Independent Directors who is unable to attend the meeting.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 ในวันที่ 24 เมษายน 2568 เวลา 13.30 น. ณ ห้องประชุม 3-4, ชั้น 9 อาคารสยามราชธานี เลขที่ 289/9 หมู่ 10 ถนนรางสายเก่า ตำบลลำโรง อำเภอบางบาล จังหวัดสมุทรปราการหรือที่แจ้งล่วงหน้าในวัน เวลา และสถานที่อื่นด้วย

as my/our proxy ("proxy") to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. at Conference room 3-4, 9th floor Siamraj Public Company Limited No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn, or such other date, time and place as the meeting may be held.

(3) ข้าพเจ้ามอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We grant my/our proxy to attend this Meeting and cast votes as follows:

☐ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

Grant all of my/our proxy in accordance with the amount of shares with voting right I/we hold

☐ มอบฉันทะบางส่วน คือ

Grant certain of my/our proxy as follows:

☐ หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
ordinary share shares and have the rights to vote equal to votes

☐ หุ้นบุริมสิทธิ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
preference share shares and have the rights to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนทั้งหมด _____ เสียง

Total voting right Votes

(4) ข้าพเจ้ามอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ดังนี้

In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

วาระที่ 1 เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ

Agenda item no. 1 Matters to be informed by the Chairman for acknowledgement
(ไม่มีการลงคะแนนในวาระนี้ / No casting of votes in this agenda)

วาระที่ 2 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2567

Agenda item no. 2 To consider and adopt the Minutes of the 2024 Annual General Meeting of Shareholders

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย _____ เสียง ☐ ไม่เห็นด้วย _____ เสียง ☐งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

วาระที่ 3 พิจารณารายงานผลการดำเนินงานของบริษัท ประจำปี 2567

Agenda item no. 3 To consider and acknowledge the Company's business operation for the year 2024
(ไม่มีการลงคะแนนในวาระนี้ / No casting of votes in this agenda)

วาระที่ 4 พิจารณานุมัติงบแสดงฐานะทางการเงินและบัญชีกำไรขาดทุนเบ็ดเสร็จของบริษัท สำหรับรอบระยะเวลาบัญชี สิ้นสุด วันที่ 31 ธันวาคม 2567

Agenda item no. 4 To consider and approve the statement of financial position and profit and loss statement of the Company for the fiscal year ending December 31, 2024

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

☐ เห็นด้วย _____ เสียง ☐ ไม่เห็นด้วย _____ เสียง ☐งดออกเสียง _____ เสียง
Approve Votes Disapprove Votes Abstain Votes

วาระที่ 5

Agenda item no. 5

พิจารณาอนุมัติการงดจัดสรรกำไรสำหรับผลการดำเนินงานของบริษัทสำหรับรอบระยะเวลาบัญชี สิ้นสุดวันที่ 31 ธันวาคม 2567 เป็นทุนสำรองตามกฎหมาย และพิจารณาอนุมัติการจ่ายเงินปันผลสำหรับผลการดำเนินงานของบริษัทสำหรับรอบระยะเวลาบัญชี สิ้นสุดวันที่ 31 ธันวาคม 2567

To consider and approve the non-allocation of the profits as legal reserve from the Company's business operation for the fiscal year ending December 31, 2024 and the omission of dividend payment from the Company's business operation for the fiscal year ending December 31, 2024.

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	Votes	Disapprove	Votes	Abstain	Votes

วาระที่ 6

Agenda item no. 6

พิจารณาอนุมัติการเลือกตั้งกรรมการแทนกรรมการที่ต้องออกจากตำแหน่งตามวาระ

To consider and approve the election of the Directors in replacement of the directors who retire from their terms by rotation

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

ก. ☐ เลือกตั้งกรรมการทั้งหมด

A. Election of entire nominated directors

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	Votes	Disapprove	Votes	Abstain	Votes

ข. ☐ เลือกตั้งกรรมการเป็นรายบุคคล

B. Election of each nominated directors

1. ชื่อกรรมการ นายบรรยง วิเศษมงคลชัย

Director's name Mr. Bunyong Visatemongkolchai

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

2. ชื่อกรรมการ นายเชาวรัตน์ ชาวนิชวานิล

Director's name Mr. Chaovarat Chaochavanil

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

3. ชื่อกรรมการ นางสาวกรรณก กลิ่นขจรวงศ์

Director's name Ms. Kornkanok Klinkhachonwong

<input type="checkbox"/> เห็นด้วย	<input type="checkbox"/> ไม่เห็นด้วย	<input type="checkbox"/> งดออกเสียง
Approve	Disapprove	Abstain

วาระที่ 7

Agenda item no. 7

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการ และคณะกรรมการชุดย่อยของบริษัท ประจำปี 2568

To consider and approve the determination of the remuneration of the Board of Directors and Sub-committee of the Company for the year 2025

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	Votes	Disapprove	Votes	Abstain	Votes

วาระที่ 8

Agenda item no. 8

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2568

To consider and approve the appointment of auditors and determination of the auditor fee for the year 2025

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> งดออกเสียง	เสียง
Approve	Votes	Disapprove	Votes	Abstain	Votes

วาระที่ 9

Agenda item no. 9

พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Other matters (if any)

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

<input type="checkbox"/> เห็นด้วย	เสียง	<input type="checkbox"/> ไม่เห็นด้วย	เสียง	<input type="checkbox"/> จดออกเสียง	เสียง
Approve	Votes	Disapprove	Votes	Abstain	Votes

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

If the proxy does not vote consistently with my/our voting intentions as specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholders.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the event that I/we have not specified my/our voting intention on any agenda item or have not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำการไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำการทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor

(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy

(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy

(.....)

ลงชื่อ Signedผู้รับมอบฉันทะ/Proxy

(.....)

หมายเหตุ/Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy form C. is only used for the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper.

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ

The documents needed to be attached to this Proxy form are:

- (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of attorney from the shareholder empowering the custodian to sign this Proxy form on his/her behalf

- (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Document confirming that the person who signed the proxy form is permitted to operate the custodian business

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

4. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแบบ

In case where the statement exceeds those specified above, additional details may be specified in the Attachment to Proxy Form C. provided.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
Attachment to Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท สยามราช จำกัด (มหาชน)
A proxy is granted by a shareholder of Siamraj Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 วันที่ 24 เมษายน 2568 เวลา 13.30 น. ณ ห้องประชุม 3-4, ชั้น 9 อาคารสยามราชธานี เลขที่ 289/9 หมู่ 10 ถนน
รรางสายเก่า ตำบลสำโรง อำเภอพระประแดง จังหวัดสมุทรปราการ หรือที่พึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

At the 2025 Annual General Meeting of Shareholders on April 24, 2025 at 1.30 p.m. . at Conference room 3-4, 9th floor, Siamraj Public Company Limited
No. 289/9, Moo 10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn, or such other date, time and place as the meeting may be held.

☐ วาระที่ _____ เรื่อง _____

Agenda item no.

Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

☐ ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

<input type="checkbox"/> เห็นด้วย _____ เสียง	<input type="checkbox"/> ไม่เห็นด้วย _____ เสียง	<input type="checkbox"/> งดออกเสียง _____ เสียง
Approve	Votes	Disapprove
	Votes	Abstain
		Votes

☐ วาระที่ _____ เรื่อง _____

Agenda item no.

Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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Approve	Votes	Disapprove
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		Votes

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Re :

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Approve	Votes	Disapprove
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☐ วาระที่ _____ เรื่อง _____

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Re :

☐ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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Approve	Votes	Disapprove
	Votes	Abstain
		Votes

Profiles of Independent Directors for Appointment as Proxy by the Shareholders



Name : Mr. Roj Burusratanabhand

Position : Vice Chairman of BOD
Chairman of the Audit Committee
Chairman of the Nomination and Remuneration Committee
Independent Director
Director

Age : 68 years old

Address : 287/94 Charansanitwong Road, Bangkok-Noi, Bangkok

The special Conflict of interest in any of the proposed agendas : No interest in any agenda proposed in this AGM meeting.



Name : Mr. Pongnimit Dusitnitsakul

Position : Independent Director
Member of the Nomination and Remuneration Committee
Member of the Audit Committee
Director

Age : 66 years old

Address : 38/10 Moo 6 Thung Song Hong, Lak Si, Bangkok

The special Conflict of interest in any of the proposed agendas : No interest in any agenda proposed in this AGM meeting.

Definition of Independent Directors

(Definition of Independent Directors of the Company is in accordance with the requirements of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.)

1. Holding not more than 1 percent of the total number of shares with the voting rights of the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. In this case, for the purpose of calculation, the number of shares held by the related person of each member of the Audit Committee shall also be included.
2. Neither being a director who takes part or used to take part in management, nor being or used to be an employee, a staff, an advisor who regularly receives salary, nor a person who have a control over the Company, the Company's parent company, its subsidiaries, or its associated companies, or its subsidiaries in the same level, major shareholders or the controlling person of the Company, unless such director has resigned from such position for at least two years before the date being appointed as an Independent Director. In this regard, such characteristics shall not include the case that Independent Director used to be a government officer or an advisor of a government sector which is the major shareholder or controlling person of the Company.
3. Not being a blood-related person nor legally related as father, mother, spouse, brother, sister and children, including being the spouse of the children of other directors, executives, major shareholders, controlling persons or the persons who will be nominated as director, executive or controlling person of the Company or its subsidiary.
4. Neither having, nor used to have any business relationship with the Company, its parent company, its subsidiaries, its associated companies, its major shareholders, or its controlling persons in a manner that may obstruct the exercise of independent judgment as a member of the Audit Committee. Moreover, a member of the Audit Committee must neither be, nor used to be a key shareholder or controlling person of the entities having business relationship with the Company, its parent company, its subsidiary, its associated company, its major shareholders, or its controlling persons, unless such director has resigned from the position for at least two years before the date being appointed as Independent Director.

In this regard, the definition of the terms "business relationship" shall be the same as the definition specified in the relevant notifications of the Office of the Securities and Exchange Commission.

5. Neither being, nor used to be the auditor of the Company, its parent company, its subsidiary, its associated company, its major shareholders, its controlling persons, nor being a key shareholder, controlling person or partner of the audit office having the auditor providing auditing service to the Company, its parent company, its subsidiary, its associated company, its major shareholders, its controlling persons, as a member, unless such director has resigned from such position for at least two years before the date being appointed as Independent Director.
6. Neither being, nor used to be a provider of any professional services including the legal advisory or financial advisory services that received fees in the amount of more than Baht Two million per year from the Company, its parent company, its subsidiary, its associated company, its major shareholders, its controlling persons, nor being shareholder, the controlling person, or partner of such professional services provider, unless such director has resigned from such position for at least two years before the date being appointed as Independent Director.
7. Not being a director who has been appointed as a representative of the Company, major shareholders or shareholders relating to major shareholders.
8. Neither operating the business having the same nature which significantly competes with the business of Company or its subsidiaries, nor being a significant partner or a director who involves in the management, nor being an employee, staff, a member, and a consultant who receives regular salary, or holds more than 1 percent of the total number of shares with the voting rights of a company that operates the business having the same nature and significantly competes with the businesses of the Company or its subsidiary.
9. Having no other conditions that may obstruct the independent expression of opinion on the Company's operation.

Map of the venue of the Shareholders Meeting

The Siamraj Public Company Limited

On Thursday April 24, 2025 at 1.30 p.m. (registration from 11.00 a.m. onwards)

At the Conference room 3-4, 9th floor, Siamraj Public Company Limited, No. 289/9, Moo 10, Old Railway Road,
Samrong, Phrapradaeng, Samut Prakarn



Travelling

- By BTS (Sukhumvit Line) : Please drop at Samrong BTS Station and exit to gate no.1 to connect to taxi or motorcycle service point at the front of Imperial World Samrong Department store and, please tell them to go to the Old Railway Road. The Saimrajthane Building is located at the left side.
- By Car/Taxi : (1) Sukhumvit Road – Please begin at Bangna Interjection, then turn right into Sanphawut Road and drive straight ahead until finding the Sanphawut Interjection, after that please turn left into the Old Railway Road. The Siamrajthane Building will be on the right side.
- (2) Poochaosmingprai Road – Please turn left into the Old Railway Road. The Siamrajthane Building is located at the left Side.
- (3) Express Way – Please enter to Bangna-Trad Road, then keep left into the parallel way to make a u-turn at Bitec and drive thru the Sanphawut Road, and drive straight ahead until finding the Sanphawut Interjection, after that please turn left into the Old Railway Road. The Siamrajthane Building will be on the right side.

QR Code Downloading Procedures for the 2024 (56-1 One Report)

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the 2024 (56-1 One Report) in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.

The aforementioned documents could be downloaded from the QR Code (as shown in Enclosures 2.) by following the steps below.

For iOS System (iOS 11 and above)

1. Turn on the mobile camera.
2. Turn the mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER and Line.

For Android System

1. Open applications such as QR CODE READER, Line.

How to scan the QR Code with Line application

Open Line application and click on “Add friend” → Choose “QR Code” → Scan the QR Code.

2. Scan the QR Code to access documents regarding the meeting.

Privacy Notice

Pursuant to Personal Data Protection Act, B.E. 2562 (2019)

Purposes and necessity for Personal Data collection

In order to comply with laws, in particular, Public Limited Company law and Securities Exchange law, Siamraj Public Company Limited (the “**Company**”) is obliged to prepare shareholder register and has to collect, use, disclose and process Personal Data of shareholders and/or proxies for Annual General Meeting of Shareholders and Extraordinary General Meeting of Shareholders (if any) (collectively, the “**Shareholders’ Meeting**”), delivering relevant documents, vote counting process, and other actions relating to such Shareholders’ Meeting.

Personal Data to be collected and retention period

The Company shall receive Personal Data, i.e. name, surname, nationality, identification number (or passport number), date/month/year of birth, age, address, number of shares and type of shares held, securities holder’s number, telephone number and email provided by shareholder and/or proxies, or by Thailand Securities Depository Co.,Ltd. (TSD) as the securities registrar. The Company shall retain such information for the necessary period as required by law and for the above purposes.

It is necessary for the Company to disclose some information of the above Personal Data as follows:

- Data Processor for the benefits of shareholders’ registration, voting verification, processing, and reporting.
- Department of Business Development, Ministry of Commerce and Stock Exchange of Thailand for submitting Minutes of the Shareholders’ Meeting and list of shareholders as required by law.
- Disclosure of Minutes of the Shareholders’ Meeting on the Company’s website.

Identification documents, such as copy of national identification card/ or passport, may contain Sensitive Data, e.g. blood type, or religion. Shareholders, grantors and proxies are requested to conceal/delete such Sensitive Data before submitting to the Company. If such information submitted to the Company is not concealed/deleted, The Company shall conceal/or blacken out those Sensitive Data in order to protect your data and it shall be deemed that the Company has not collected any submitted Sensitive Data.

Rights of the data subjects

Data subjects have rights in accordance with the Privacy Data Protection Act, B.E. 2562 (2019), for instance, giving consent, withdrawing consent, accessing or obtaining or amend their Personal Data, objecting the collection or use or disclose of the Personal Data, requesting to delete or to destroy or suspend the use of Personal Data, etc. subject to regulations and procedures as required by law.

In this regard, the Company shall collect use or disclose Personal Data to the extent of necessity for legitimate interests and in compliance with laws by taking into account of the right to the privacy and personal data protection.

Contact Information

ir@siamrajplc.com or Siamraj Public Company Limited No. 289/9, Moo10, Old Railway Road, Samrong, Phrapradaeng, Samut Prakarn 10130